

# Financial Report

1 APRIL 2010 – 31 MARCH 2011

Our dearest dear ones of the Beloved, This financial report is the twelfth report that the Avatar Meher Baba Perpetual Public Charitable Trust has prepared for general dissemination to the worldwide family of Baba lovers.

Beloved Baba's Mandali were given a unique task that did not take place in His previous advents, we became responsible to manage a Trust that the Avatar Himself created. We have done our best to establish Meherabad and Meherazad on sound footing so that posterity could carry on the work that He has entrusted first to His mandali and then to His Lovers. The Mandali are here only for a time, but His lovers will last as long as He will be remembered. Now we hand over the Trust to His lovers. It is your duty throughout your

life to carry on, putting all your heart into upholding His Trust. We know that Beloved Baba will be with you all and bless your wholehearted efforts.

During Beloved Baba's lifetime not only did He create the Avatar Meher Baba Trust as a medium to serve God, but also He set in motion the plans for building a Memorial Tower to stand as a reminder to posterity to live a life of love and sacrifice for Beloved God. For many years, plans for building the Memorial Tower lay dormant. But last year, we decided to go ahead with building Beloved Baba's Memorial Tower. We started to fulfill Beloved's Baba wishes this past year by building the plinth of the Tower. In this financial year we will continue the construction of the Memorial Tower by constructing the Pedestal including the carved

stone benches. And depending upon donations we may finish the Memorial Tower in the next few years.

Dearest Ones of the Beloved, Avatar Meher Baba has left us His Trust and His Memorial Tower as physical reminders that He is always with us. He can never leave us because He is one with us now and forever. Our duty is to take care of the outer Trust He created and our responsibility is to uphold the inner Trust of keeping Him in our hearts so He can lead us to His Reality.

With all love and Jai Baba to the dearest ones of the Beloved.

In His Love and Service,

(V. S. Kalchuri (Bhau))

CHAIRMAN

AVATAR MEHER BABA PERPETUAL PUBLIC CHARITABLE TRUST

## Avatar Meher Baba P. P. C. Trust Development Plan Current and Projected Expenditures Report

This year the chart that explains our Development Plan has changed. In the past this chart disclosed the total spent to date for each project and budgeted expenditures for this year, the following two years and beyond. In addition to this information, this year, the chart also shows the amount spent in the previous accounting year.

The Development Plan began in 1998 when the Board of Trustees recognized that the development of Trust properties needed to proceed at a more rapid rate due to the increasing number of pilgrims coming to Meherabad. Although the Development Plan emphasized pilgrim accommodation, medical and educational projects were also included. Donations made to the Development Plan of the Trust are used specifically for these projects which are deemed priority projects of the Trust. However, this does not mean that the Trust does not execute other projects, such as the Memorial Tower, Satara Project, etc. as indicated in the Trust's Financial Activity Chart which follows this chart.

In the past financial year of 2010-11, the major undertakings were the continued construction work at the Pilgrim Education Site for Amartithi pilgrims and construction of a new Staff Quarters near the MPR. In addition to these works, there were necessary security expenditures and other furnishing expenditures at the MPR.

In this new financial year of 1st April 2011 to 31st March 2012, under the item of Meher Pilgrim Retreat, we would like to purchase furniture, furnishing, and appliances for housekeeping at a cost of \$22,222.

This past Amartithi the Pilgrim Education Site played an important role in housing pilgrims. We plan to expand facilities there to be ready for next Amartithi at a cost of \$11,111. And in order to bring electricity to the site we will also have to spend \$22,222 which is included under the budget for Infrastructure Development.

Additional items under Infrastructure Development are: Other Electrical work at \$11,111, and Construction of Roads \$11,111.

The numbers of pilgrims who come to Meherabad keep increasing to such an extent that we have to redesign our new Dharamshala to accommodate 200 pilgrims. Hostel C & D can only accommodate 200 pilgrims comfortably. If the number exceeds that, then pilgrims have to sleep on the floor. This especially takes place during Silence Day occasion when many hundreds come to Meherabad. Moreover the dining facilities of the Hostels

can serve only 60 pilgrims at a time. And when the number exceeds that, they have to sit on the verandah to have their food. In addition, the toilets are across the road which makes it difficult for the elderly. Although the Dharamshala will provide simple accommodation, it will have better amenities than the Hostels. And since it will be located near the Hostels, the Hostels will also provide overflow accommodation for the Dharamshala. If all goes according to plan, the design will be completed and approved by the end of this year.

Construction will proceed according to the availability of funds. Our budget this year is \$444,444.

Construction of the new Staff Quarters near the Meher Pilgrim Retreat will be completed this year at an approximate expenditure of \$17,778.

This year we will continue to furnish the Archives, Museum and Research Building at Meherabad and at Meherazad with a budget of \$11,111.

The purchase of land has always been a major effort of the Trust. Decades ago, the Trust was able to purchase land as it became available. But as we look at the situation today with the fast growth of Ahmednagar, the prices of land have become very high, making it very difficult for the Trust to purchase land. Although our budget of \$444,444 may seem like a lot of money, this amount only allows the Trust to purchase some acres that are critical to the development of Meherabad and Meherazad. However, as loving donations are received we will continue to purchase land that will help prepare Meherabad and Meherazad to receive the multitudes that will come for darshan as Meher Baba foretold.

Our Meher English School has been successfully functioning and growing for many years. In order to continue to accommodate the many students that come to the school for admission, we hope to start construction of a new building in the 2012-13 financial year once we receive local permission.

Several projects are currently unscheduled. These are: (1) An Auxiliary Building and Staff Quarters for the

PROJECT	SPENT IN 2010-2011	TOTAL SPENT UP TO 31/3/2011	Budget 2011-2012	Budget 2012-2013	Budget 2013-2014	Beyond 2013-2014	TOTAL REVISED ESTIMATES
Meher Pilgrim Retreat (building and furnishing)	\$6,122	\$1,419,801	\$22,222	\$11,111	\$11,111	\$55,556	\$1,519,801
Pilgrim Education Site	\$5,510	\$259,758	\$11,111	\$11,111	\$11,111		\$293,091
Archive Furnishings Meherabad	\$1,935	\$147,360	\$6,667	\$6,667	\$6,667		\$167,361
Archive Building & Furnishing M'zad		\$81,121	\$4,444	\$4,444	\$4,444	\$11,111	\$105,564
Administration Buildings, Staff Qtrs.	\$41,666	\$224,371	\$17,778			\$44,444	\$286,593
<b>Infrastructure Development</b>	\$23,069	\$483,710	\$44,444	\$22,222	\$22,222	\$71,110	\$643,708
Samadhi Protection, Roads, Electricity, Water Supply							
<b>LAND: Meherabad/Meherazad/Meher Nazar</b>		\$280,190	\$444,444	\$666,667	\$666,667	\$444,444	\$2,502,412
Meher English School		\$153,482		\$33,333	\$33,333	\$33,333	\$253,481
New Dharamshala			\$444,444	\$666,667	\$666,667	\$666,667	\$2,444,445
<b>Completed Projects</b>							
Cultural Academy		\$14,320					\$14,320
Dharamshala Renovation		\$17,216					\$17,216
Meherazad Equipment		\$37,703					\$37,703
Health Center Expansion		\$47,800					\$47,800
<b>Unscheduled Projects</b>							
Auxiliary Building & Staff Quarters						\$55,556	\$55,556
Storerooms		\$13,050				\$44,444	\$57,494
College Phase One						\$55,556	\$55,556
Administration Building						\$88,889	\$88,889
Contingency			\$6,667	\$6,667	\$8,889	\$8,889	\$31,112
<b>Total</b>	<b>\$78,302</b>	<b>\$3,179,882</b>	<b>\$1,002,221</b>	<b>\$1,428,889</b>	<b>\$1,431,111</b>	<b>\$1,579,999</b>	<b>\$8,622,102</b>

Archives Building (2) Meherabad Administration Building (3) Storeroom and (4) a College for the Arts. The Auxiliary Building and Staff Quarters, to be located near the Archives Building at Meherabad, is required because certain materials can not be archived in the Archive Building and will be stored separately in this building. The building can also serve as a caretaker quarters. The present Storeroom for Meherabad and the Meherabad Trustees Office are both located in original lower Meherabad, but in the future they will be shifted out of that sacred area. And in the future we plan to expand our educational facilities at Meherabad near the Meher English School and build a College for the Arts.

# Avatar Meher Baba P.P.C. Trust

## Financial Status From 1st April 2010 to 31st March 2011

The chart that explains the Trust's Financial Activity has been changed and now presents the Trust's Summary Cash Flow with comparative numbers for the previous year. This chart is based, as always, on the audited financial statements of the Trust and is a summary of the Trust's cash flow i.e. money received and money disbursed. It includes operating income and expenses, corpus donations received and money spent on capital projects, including the Development Plan. The Summary Cash Flow chart is similar to the previously reported Receipts and Payments chart except that in the new chart information is presented in more detail.

This year we are providing two years' data, as this gives the reader an understanding of how the current year's numbers compare with the previous year and how things are generally going for the Trust from one year to the next. For example: comparing current expenses in relation to the previous year, where the greater activity is in the current year, is operating income increasing/decreasing year over year? Are corpus donations increasing/decreasing? New projects/ expenses are readily identified, etc.

We hope these revisions will make it easier for the reader to get a better understanding of the Trust's financial activities. The chart also clearly shows how the excess cash generated in the year is used.

Although the Development Plan is now the major focus of Trust development activity, as a wholly public charitable trust it has many on-going programs that fall outside the scope of the Development Plan such as: medical, veterinary, educational, pilgrim. This chart also gives a summary of

expenses for these other Trust facilities and programs so that you can get an all-around picture of the Trust and its activities. All such expenses are paid for out of donations that we receive other than those specifically designated for the Development Plan.

We remind our readers that the Trust is still in the process of building up its corpus (which is equivalent to capital) in order that it has adequate funds in future years to not only support the costs of its future operations but also to fund capital projects that are required under Beloved Baba's Trust Deed. Some examples of the latter where very large sums will be required are the Superstructure for His Samadhi and development of the entire Meherabad site in order to meet the needs of the multitude that is bound to come in the future.

We also remind our readers that since every activity of the Trust has a solely public charitable aim according to Beloved Baba's wish, no Trust activity is commercial and therefore cannot be calculated on a profit or loss basis.

The items in the Receipts column are self explanatory, except one note of explanation is required concerning the amount for "General Maintenance Receipts - Meherabad." This amount represents donations received from pilgrims for their stay in the various hostels at Meherabad, including Meher Pilgrim Retreat and Dharamshala.

General Donations increased this year because of a large one-time donation to help with the maintenance of the Trust. Corpus Donations that may be applied "for any use in the Trust" also increased substantially this year because of a legacy willed to the Trust as well as one donation to help with the purchasing of land. Moreover, due to another legacy by a long time follower of Beloved Baba the Trust received a large donation specifically for the Dharamshala, Medical Facilities and Educational Facilities.

Under the column "Payments", a description of the Operating Expenses is given for each major function as follows:

### Office & Administration:

Administrative expenses, including the Trust's main office at Meher Nazar and the Meherabad Trustees office

for the poor and needy in Ahmednagar and Poona.

### Education Facilities:

The maintenance of Meher English School, Farmers' Education Center, Physical Education Center, and Music and Arts Center, including books and scholarships provided to poor students. Total expenses for these activities were \$69,582

### Secular Education:

The expenses for Beloved Avatar Meher Baba's Amartithi, the maintenance of the library, study hall, museum, Archives and Research building at Upper Meherabad, Spiritual academy at Lower Meherabad and Young Adult Sahavas.

### Other Charitable Objects:

The Avatar Meher Baba Ahmednagar Centre, Veterinary-Aid Center and the funding of Centre programs and help for the poor and needy through Narayan Seva (that is service to The Lord through poor and needy

RECEIPTS in Dollars	2011	2010	PAYMENTS in Dollars	2011	2010
<b>Operating Receipts</b>			<b>Operating Expenses</b>		
Interest on Deposits and Investments	\$740,824	\$671,414	Office and Administration	\$123,350	\$103,125
General Donations (including operating donations under grant of \$40,148 for 2011 and \$ 22,795 for 2010)	\$205,331	\$70,711	Liability of first charge	\$1,147	\$2,905
General Maintenance Receipts - Meherabad	\$87,373	\$58,961	Water Facilities	\$39,289	\$35,343
Educational Gathering : Amartithi Donations	\$20,965	\$20,764	Facilities for Pilgrims		
Other	\$1,942	\$2,395	- Meherabad	\$165,763	\$132,470
SUB TOTAL	<b>\$1,056,435</b>	<b>\$824,245</b>	- Meherabad	\$31,289	\$30,640
			- Meher Pilgrim Retreat	\$77,382	\$56,186
<b>Corpus Donations</b>			Medical Facilities	\$106,030	\$86,045
For any use in the trust under Corpus	\$1,281,641	\$772,384	Education Facilities		
For use in any Development Plan project	\$75,417	\$126,540	- Schooling	\$6,504	\$4,673
For specific purposes:			- Farmers Education Centre	\$1,041	\$1,020
- Dharamshala	\$803,450	\$52,400	- Music and Arts Centre	\$2,009	\$569
- Memorial Tower (includes donation under grant of \$92,000 for 2011 and \$ 52,550 for 2010)	\$94,700	\$54,811	- Physical Education Centre	\$1,532	\$1,000
- Medical Facilities	\$45,355	\$18,404	- Meher English School	\$58,496	\$53,463
- Water Facilities	\$49,302		Secular Education	\$47,456	\$35,350
- Educational Facilities	\$24,165	\$880	Other Charitable Objects	\$50,644	\$48,280
- Other	\$10,489	\$33,351	SUB TOTAL	<b>\$711,932</b>	<b>\$591,069</b>
SUB TOTAL	<b>\$2,384,519</b>	<b>\$1,058,770</b>	<b>Capital Expenditure:</b>		
			Development Plan (details in Development Plan chart)	\$78,302	\$292,157
			Land	\$282,002	
			Memorial Tower	\$132,530	
			Other	\$81,309	\$48,714
			SUB TOTAL	<b>\$574,143</b>	<b>\$340,871</b>
			Unspent cash receipts remaining in year after all expenditures, resulting in increase in cash and bank deposits	\$2,154,879	\$951,075
GRAND TOTAL	<b>\$3,440,954</b>	<b>\$1,883,015</b>	GRAND TOTAL	<b>\$3,440,954</b>	<b>\$1,883,015</b>

Note Exchange Rate considered is Rs. 45/- per Dollar.

### Liability of the First Charge:

The first responsibility of the Trust is to take care of Beloved Baba's Tomb and this represents the maintenance costs thereof.

### Water Facilities:

Maintenance of wells, pipelines, electric bills of pumps, water charges and afforestation expenses.

### Facilities for Pilgrims:

The maintenance of Meher Pilgrim Retreat, Hostel "D", Dharamshala, as well as expenses for pilgrim transportation, marketing vehicles, electricity, insurance, afforestation around the buildings at Meherabad, etc. It also includes the maintenance of the Trust's property at Meherabad. The donations received at Meher Pilgrim Retreat, Dharamshala and Hostel "D" on per day basis cover only 36% of the total operating expenditure of Facilities for Pilgrims. Total expenses for this object was \$274,434.

### Medical Facilities:

This includes the maintenance of Meher Health Center, Hospital and Medical Staff Quarters, and also the Trust sponsored health camps for school children, cataract camps, and dental camps, and free medical aid and free medicine to indigent patients and hospitalization

with the knowledge that God resides in everyone, so in the form of the poor and needy God requires our service to Him in them. This is not social service, but selfless service.) and general development on the Trust Estate.

Total operating expenses in 2010-2011 of \$711,932 have increased by \$120,863, an increase of nearly 20% over the previous year. This was mainly due to high inflation rates, and additional expenses related to security for the MPR in particular and Meherabad in general.

The second major heading in the "Payments" column is "Capital Expenditure". It shows the expenditure under the Development Plan which is detailed in the previous chart and the Capital Expenditure of other major projects which this year is the purchase of land and the construction of the Memorial Tower. "Other" capital expenditure is for such items as furniture, computers, vehicles, water pumps, pipes, fittings, electrification, etc.

The last section of the chart shows that because of the legacies of \$1,329,000 received this year and one-time donations of \$571,000, the unspent amounts during the year have increased substantially. We expect that these funds will be committed in the near future mainly for capital projects including the construction of the Dharamshala and purchase of land.